



**Tim Hortons Inc. Announces
2009 Second Quarter Results**

Positive sales and earnings growth despite continued challenging economic conditions

Financial & Sales Highlights

<u>Second Quarter Ended</u>	<u>Q2 2009</u>	<u>Q2 2008</u>	<u>% Change</u>
Revenues	\$556.1	\$510.7	8.9%
Operating Income ⁽¹⁾	\$121.9	\$117.6	3.7%
Effective Tax Rate ⁽¹⁾	33.2%	33.1%	
Net Income attributable to THI	\$ 77.8	\$ 75.0	3.7%
Diluted Earnings Per Share (EPS) attributable to THI	\$ 0.43	\$ 0.41	5.6%
Fully Diluted Shares	180.9	184.3	(1.8)%

(\$ in millions, except EPS. Fully diluted shares in millions. All numbers rounded.)

- (1) Operating Income and Effective Tax Rate incorporate adoption of SFAS No. 160 – Noncontrolling Interests in Condensed Consolidated Financial Statements.

<u>Same-Store Sales⁽²⁾</u>	<u>Q2 2009</u>	<u>2009 YTD</u>	<u>Q2 2008</u>
Canada	1.7%	2.5%	5.7%
U.S.	3.3%	3.3%	3.1%

- (2) Includes sales at Franchised and Company-operated locations. As of June 28th, 2009, 99.5% of the Company's restaurants in Canada and 99.1% of its U.S. restaurants were franchised.

Highlights

- Second quarter systemwide sales⁽³⁾ increased 5.0% on a constant currency basis
- 25 new locations opened in second quarter, 15 in Canada and 10 in the U.S.
- Annual operating income, excluding proposed public company reorganization costs, and same-store sales growth, expected to be in line with previously announced 2009 targets
- The \$2.7 million (slightly more than \$0.01 per share) in costs associated with the proposed public company reorganization impacted operating income in the quarter
- Solid improvement in U.S. segment results in second quarter
- Board declares quarterly dividend of \$0.10 per share

OAKVILLE, ONTARIO, (August 6th, 2009): Tim Hortons Inc. (NYSE: THI, TSX: THI) today announced its results for the second quarter ended June 28th, 2009.

“We overcame anticipated challenges in the second quarter and delivered positive sales and earnings growth, demonstrating the strength and resilience of our business,” said Don Schroeder, president and CEO. “We were particularly pleased with growth in transactions in our Canadian business and the operational and earnings improvement in our U.S. business,” added Schroeder.

Consolidated Results

Second quarter systemwide sales⁽³⁾ grew 5.0% on a constant currency basis, supported by new restaurants open in the system and continued same-store sales growth both in Canada and the U.S. In the second quarter total revenues increased 8.9% to \$556.1 million compared to \$510.7 million in same period of 2008. Systemwide sales growth drove higher rents, royalties and distribution revenues. Total revenues also benefited from higher distribution sales. Foreign exchange translation increased revenues by approximately 1.4%. Continued progress was made during the quarter in transitioning Company-operated restaurants to owner-operated restaurants. While this process provides important longer-term benefits, it tends to offset shorter-term revenue growth as was the case in the second quarter. Revenue growth was also impacted by lower revenues from FIN 46R restaurants, and lower franchise fees.

Sales, consisting primarily of distribution sales, were up 10.8% compared to the same quarter last year. Consistent with the first quarter, Sales growth benefited from new products managed through the supply chain including expansion in the grocery store channel, continued systemwide sales growth, and higher prices on coffee and other commodities as a result of higher underlying costs. Sales were positively impacted by approximately 1.4% due to foreign exchange translation.

In the second quarter rents and royalties increased 7.3%. This rate of growth is generally consistent with systemwide sales. Franchise fees decreased 9.3%. The year over year decline in franchise fees was due primarily to fewer new restaurant openings, lower resales, and fewer renovations, offset in part by the timing of revenue recognition in our U.S. franchise incentive program.

Same-store sales increased 1.7% in Canada and 3.3% in the U.S. Transaction growth and a slight increase in average check, due to minimal levels of previous price increases remaining in the system, helped overcome a shift in product mix, the anticipated timing impact of the Easter holiday reversing, and generally challenging macro economic conditions that continued to persist during the quarter.

Positive same-store sales were driven by continued menu and marketing initiatives that included the launch of Chicken Wrap Snackers immediately prior to the quarter, and the national introduction of Iced Coffee in the Canadian market, supported by a free sample day. In addition to product introductions, Iced Cappuccino, breakfast sandwiches and strawberry bloom donuts were promoted. In the U.S., the sausage and a biscuit product offering, first successfully offered in February, was also promoted during the quarter at an attractive price point.

Foreign exchange translation increased individual cost structure line items on average by about 1.7% in the second quarter.

In the second quarter cost of sales increased by 12.0%. The increase was due mostly to higher product costs associated with new products managed through the supply chain, increased costs of underlying commodities, and systemwide sales growth. Foreign exchange translation contributed approximately 1.4% to the increase in cost of sales. Lower cost of sales from Company-operated and FIN 46R restaurants partially offset these factors.

Operating expenses grew 8.8% in the second quarter. Most of the increase is attributable to the increase in restaurants in the system compared to the same period last year, percentage rent increases on variable rents, and foreign currency translation, which contributed 2.0% of the increased expenses.

During the second quarter franchise fee costs were 1.5% lower than the comparable quarter last year, mostly due to fewer new restaurant openings, lower resales and fewer renovations, offset by the timing of cost recognition related to our U.S. franchise incentive program.

General and administrative expense declined 1.2% compared to the same period last year, and incorporates spending of approximately \$2.7 million on professional advisory and filing fees associated with the proposed public company reorganization. Foreign currency translation increased general and administrative costs by 2.0%. The largest factor for the year-over-year improvement in general and administrative expenses was management restructuring costs of approximately \$3.1 million incurred in the second quarter of 2008, which did not recur.

Second quarter equity income declined 13.1% compared to the same period last year. In the second quarter of 2008, certain joint ventures benefited from items that did not recur this quarter. In addition, the decline in equity income reflects certain underlying commodity cost increases absorbed by our joint venture bakery and not passed on to franchisees.

Operating income for the second quarter was \$121.9 million, up 3.7% from \$117.6 million in the same period last year. Continued same-store sales growth, a higher number of restaurants in the system resulting in higher rents, royalties, and distribution income, and improvement in the operating performance of the U.S. segment contributed to the increase in operating income. The fundamentals of our business remained strong, however, the rate of operating income growth during the quarter was reduced in part by the \$2.7 million in professional advisory and filing fees associated with the previously announced proposed transaction to reorganize as a Canadian public company, by a decline in franchise fee and equity income, and by lower other income.

Net income attributable to Tim Hortons was \$77.8 million, an increase of 3.7% compared to \$75.0 million last year, in line with operating income growth. The effective tax rate was relatively flat in the second quarter of 2009, at 33.2% versus 33.1% last year, as was net interest expense.

Diluted earnings per share attributable to Tim Hortons (EPS) were \$0.43, increasing 5.6% compared to \$0.41 in the second quarter of 2008. EPS benefited from 1.8% fewer shares outstanding in the quarter compared to the same time last year.

Segmented Performance Commentary

Canada

Same-store sales in Canada increased 1.7%, progressively increasing throughout the quarter, compared to a strong growth rate of 5.7% in the second quarter of 2008. Active menu initiatives and promotions resulted in transaction growth in the quarter. Minimal levels of previous price increases remaining in the system helped offset the impact of product mix shift and promotions on average check, which increased slightly. As a result, the Canadian segment overcame general economic weakness and the impact of the timing reversal of Easter during the quarter, which negatively impacted same-store sales by approximately 0.4%. A total of 15 restaurants were opened in Canada during the quarter.

Canadian segment operating income was \$131.0 million, increasing 0.4% from \$130.4 million in the second quarter of 2008. Operating margin in the Canadian segment was impacted by higher underlying commodity costs, which reduced our distribution income growth and equity income in our joint venture bakery, as not all of the increased commodity costs were passed on to our franchisees. Lower income associated with franchise sales also impacted operating income.

By the end of the quarter, six co-branded Cold Stone Creamery® locations had been opened in Ontario, and the Company is expanding with an additional six sites in other Canadian markets this year.

United States

For the second straight quarter, the U.S. segment had robust sales performance with a 3.3% increase in same-store sales. A strong menu promotional program and significant benefit from Cold Stone Creamery co-branded locations more than offset the timing shift of Easter in the quarter, which negatively impacted same-store sales by approximately 0.7%. By the end of the second quarter, 39 co-branded Tim Hortons – Cold Stone Creamery locations had been opened, including one co-branded Cold Stone Creamery site, experiencing positive consumer trial and sales contributions. The Company previously announced that it intends to co-brand three existing Cold Stone Creamery locations in Manhattan. Subsequent to the quarter, the Company also announced a significant push into New York City, with 12 franchised locations at key sites such as Penn Station, Times Square and Broadway. A total of 10 restaurants were opened in the U.S. during the quarter.

The U.S. segment had operating income of \$3.1 million in the second quarter, a \$3.3 million profit improvement over the prior year. Several factors contributed to the improved profitability this quarter, including systemwide and same-store sales growth, a benefit of \$1.2 million from the 2008 restaurant closures and related asset impairment charge, lower general and administrative expenses, and contributions from vertical integration in the segment. Relief to Company-operated restaurants converted to owner-operator restaurants, and to restaurants in developing markets open for less than twelve months, were the largest offsetting factors to U.S. segment operating income.

Foreign currency translation raised both U.S. segment revenues and costs by approximately 14% during the quarter compared to the second quarter of 2008.

Internationally, in the Republic of Ireland and the United Kingdom, there are now 297 licensed locations primarily in the convenience store channel under the Tim Hortons brand. While not a material contributor to earnings or revenue at this time, the international business is part of a developing international strategy and potential platform for future growth.

Corporate Developments & Outlook

2009 Outlook & Targets

Based on performance year to date, and Management's plans and outlook for the remainder of 2009, the Company expects to meet its previously announced operating income growth target, excluding the impact of \$6 million to \$7 million in transactional costs associated with the Company's proposed reorganization as a Canadian corporation. Approximately \$4.1 million has been incurred year to date on this transaction. Absent these costs, the Company's operating income growth target is 11% to 13%, or 6% to 8% when factoring in the impact of asset impairment and related restaurant closure costs in the fourth quarter of 2008.

The Company also currently expects to meet its same-store sales growth target of 3% to 5% in Canada, and expects it may exceed its target of 0% to 2% same-store sales growth and break-even operating income in the U.S.

Board declares dividend payment of \$0.10 per share

The Board of Directors has declared a quarterly dividend of \$0.10 per share payable on September 1st, 2009 to stockholders of record as of August 18th, 2009. The Company's current dividend policy is to pay a total of 20%-25% of prior year, normalized annual net earnings in dividends each year, returning value to stockholders based on the Company's earnings growth.

Dividends are paid in Canadian dollars to all stockholders with Canadian resident addresses whose shares are registered with Computershare (the Company's transfer agent). For all other stockholders, including all stockholders who hold their shares indirectly (i.e., through their broker) and regardless of country of residence, the dividend will be converted to U.S. dollars on August 25th, 2009 at the daily noon rate established by the Bank of Canada and paid in U.S. dollars on September 1st, 2009.

Corporate Structure

On June 29, 2009, we announced the filing of a registration statement on Form S-4 with the U.S. Securities and Exchange Commission (SEC), as amended by the Form S-4/A filed on July 27, 2009, File No. 333-160286, Central Index Key: 0001467019 ("Form S-4"), for a proposed transaction to reorganize the Company as a Canadian public company. The proposed reorganization is subject to various closing conditions, including stockholder approval and the Board of Directors' right in its sole discretion to defer or abandon the reorganization. A special meeting of stockholders to vote on the reorganization is expected to be held during the third quarter of 2009.

Additional Information About the Reorganization and Where to Find It

The Company's wholly-owned subsidiary, Tim Hortons Inc. (New THI), has filed this Form S-4, which includes a proxy statement/prospectus, and other relevant materials, in connection with the reorganization. The proxy statement/prospectus will be mailed to the stockholders of the Company once the registration statement has been declared effective by the SEC. Investors and security holders of the Company are urged to read the proxy statement/prospectus and the other relevant materials when they become available because they will contain important information about the Company, New THI and the reorganization.

The registration statement, proxy statement/ prospectus and other relevant materials and any other documents filed by the Company or New THI with the SEC, may be obtained free of charge at the SEC's website at www.sec.gov, at the website maintained by the Canadian Securities Administrators at www.sedar.com, or on the Tim Hortons investor relations website at www.timhortons-invest.com. Investors can also receive free copies of these documents by contacting Tim Hortons Inc., 874 Sinclair Road, Oakville, Ontario, Canada, L6K 2Y1, Attention: Investor Relations. The Company and New THI and their respective directors, executive officers and certain other members of management and employees may be deemed to be participants in the solicitation of proxies in respect of the proposed reorganization. Information about the executive officers and directors of the Company and their ownership of shares of Company common stock is included in the registration statement filed with the SEC and the documents and information incorporated by reference therein.

Camp Day

Close to 14,000 deserving children will attend one of the six Tim Horton Children's Foundation camps this year, designed to build self-confidence, self-esteem and leadership skills and provide campers with a positive view of their true potential. Tim Hortons restaurants across North America donated proceeds from their entire coffee sales on Camp Day, held June 3rd this year, and customers donated money, raising \$9.4 million (U.S.\$8.5 million).

Tim Hortons to host conference call at 11:00 a.m. (EDT) today, August 6th, 2009

Tim Hortons will host a conference call today to discuss the results, scheduled to begin at 11:00 a.m. (EDT). The dial-in number is (416) 641-6712 or (800) 354-6885. No access code is required. A simultaneous web cast will be available at www.timhortons-invest.com. A presentation supporting the call will be available at this web site under the Events and Presentations section. The call will be archived at this site for a period of one-year and will also be available under the Events and Presentations section. A replay of the call will be available for a period of one week and can be accessed at (416) 626-4100 or (800) 558-5253. The call replay reservation number is 21432344.

Safe Harbor Statement

Certain information in this news release, particularly information regarding future economic performance, finances, and plans, expectations and objectives of management, is forward-looking as contemplated under the Private Securities Litigation Reform Act of 1995. Various factors including those described as "risk factors" in the Company's 2008 Annual Report on Form 10-K, filed February 26, 2009, and those risk factors set forth in our Safe Harbor Statement, as well as other possible factors not listed or described in the foregoing, could affect the Company's actual results and cause such results to differ materially from those expressed in forward-looking statements. As such, readers are cautioned not to place undue reliance on forward-looking statements contained in this news release, which speak only as of the date hereof. Except as required by federal or provincial securities laws, the Company undertakes no obligation to publicly release any revisions to the forward looking statements contained in this release, or to update them to reflect events or circumstances occurring after the date of this release, or to reflect the occurrence of unanticipated events, even if new information, future events or other circumstances have made the forward-looking statements incorrect or misleading. Please review the Company's Safe Harbor Statement at www.timhortons.com/en/about/safeharbor.html.

(3) Total systemwide sales growth includes restaurant level sales at both Company and Franchise restaurants. Approximately 99.4% of our consolidated system is franchised as at June 28th, 2009. Systemwide sales growth is determined using a constant exchange rate, where noted, to exclude the effects of foreign currency translation. U.S. dollar sales are converted to Canadian dollar amounts using the average exchange rate of the base year for the period covered. For the second quarter of 2009, systemwide sales growth on a constant currency basis was up 5.0% compared to the second quarter of 2008. Systemwide sales are important to understanding our business performance as they impact our franchise royalties and rental income, as well as our distribution income. Changes in systemwide sales are driven by changes in average same-store sales and changes in the number of systemwide restaurants.

Tim Hortons Inc. Overview

Tim Hortons is the fourth largest publicly-traded quick service restaurant chain in North America based on market capitalization, and the largest in Canada. Tim Hortons appeals to a broad range of consumer tastes, with a menu that includes premium coffee, flavored cappuccinos, specialty teas, home-style soups, fresh sandwiches, donuts and fresh baked goods. As of June 28th, 2009, Tim Hortons had 3,475 systemwide restaurants, including 2,939 in Canada and 536 in the United States. More information about the Company is available at www.timhortons.com.

For Further information:

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TIM HORTONS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
(In thousands of Canadian dollars, except share and per share data)

(Unaudited)

	<u>Second quarter ended</u>		<u>\$ Change</u>	<u>% Change</u>
	<u>June 28, 2009</u>	<u>June 29, 2008</u>		
REVENUES				
Sales	\$ 372,119	\$ 335,873	\$36,246	10.8%
Franchise revenues:				
Rents and royalties	164,679	153,546	11,133	7.3%
Franchise fees	19,287	21,273	(1,986)	(9.3)%
	<u>183,966</u>	<u>174,819</u>	<u>9,147</u>	<u>5.2%</u>
TOTAL REVENUES	<u>556,085</u>	<u>510,692</u>	<u>45,393</u>	<u>8.9%</u>
COSTS AND EXPENSES				
Cost of sales	328,345	293,101	35,244	12.0%
Operating expenses	59,427	54,622	4,805	8.8%
Franchise fee costs	19,615	19,908	(293)	(1.5)%
General and administrative expenses	35,694	36,124	(430)	(1.2)%
Equity (income)	(8,694)	(10,001)	1,307	(13.1)%
Other (income), net	(152)	(615)	463	N/M
TOTAL COSTS AND EXPENSES, NET	<u>434,235</u>	<u>393,139</u>	<u>41,096</u>	<u>10.5%</u>
OPERATING INCOME	121,850	117,553	4,297	3.7%
Interest (expense)	(5,092)	(5,969)	877	(14.7)%
Interest income	230	1,073	(843)	N/M
INCOME BEFORE INCOME TAXES	116,988	112,657	4,331	3.8%
INCOME TAXES	38,784	37,341	1,443	3.9%
Net Income	78,204	75,316	2,888	3.8%
Net income attributable to noncontrolling interests	444	342	102	29.8%
NET INCOME ATTRIBUTABLE TO TIM HORTONS INC.	<u>\$ 77,760</u>	<u>\$ 74,974</u>	<u>\$ 2,786</u>	<u>3.7%</u>
Basic earnings per share of common stock attributable to Tim Hortons Inc.	<u>\$ 0.43</u>	<u>\$ 0.41</u>	<u>\$ 0.02</u>	<u>5.6%</u>
Diluted earnings per share of common stock attributable to Tim Hortons Inc.	<u>\$ 0.43</u>	<u>\$ 0.41</u>	<u>\$ 0.02</u>	<u>5.6%</u>
Weighted average number of shares of common stock—Basic (in thousands)	<u>180,731</u>	<u>183,983</u>	<u>(3,252)</u>	<u>(1.8)%</u>
Weighted average number of shares of common stock—Diluted (in thousands)	<u>180,923</u>	<u>184,258</u>	<u>(3,334)</u>	<u>(1.8)%</u>
Dividend per share of common stock	<u>\$ 0.10</u>	<u>\$ 0.09</u>	<u>\$ 0.01</u>	

N/M—not meaningful
(all numbers rounded)

TIM HORTONS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
(In thousands of Canadian dollars, except share and per share data)

(Unaudited)

	<u>Year to date period ended</u>		<u>\$ Change</u>	<u>% Change</u>
	<u>June 28, 2009</u>	<u>June 29, 2008</u>		
REVENUES				
Sales	\$ 711,738	\$ 642,379	\$69,359	10.8%
Franchise revenues:				
Rents and royalties	311,818	289,426	22,392	7.7%
Franchise fees	39,714	39,204	510	1.3%
	<u>351,532</u>	<u>328,630</u>	<u>22,902</u>	<u>7.0%</u>
TOTAL REVENUES	<u>1,063,270</u>	<u>971,009</u>	<u>92,261</u>	<u>9.5%</u>
COSTS AND EXPENSES				
Cost of sales	628,296	565,384	62,912	11.1%
Operating expenses	116,533	104,631	11,902	11.4%
Franchise fee costs	39,393	38,188	1,205	3.2%
General and administrative expenses	69,170	67,010	2,160	3.2%
Equity (income)	(16,549)	(17,363)	814	(4.7)%
Other (income), net	(316)	(1,726)	1,410	N/M
TOTAL COSTS AND EXPENSES, NET	<u>836,527</u>	<u>756,124</u>	<u>80,403</u>	<u>10.6%</u>
OPERATING INCOME	226,743	214,885	11,858	5.5%
Interest (expense)	(10,549)	(12,320)	1,771	(14.4)%
Interest income	784	3,063	(2,279)	N/M
INCOME BEFORE INCOME TAXES	216,978	205,628	11,350	5.5%
INCOME TAXES	<u>72,045</u>	<u>67,830</u>	<u>4,215</u>	<u>6.2%</u>
Net Income	144,933	137,798	7,135	5.2%
Net income attributable to noncontrolling interests	734	1,004	(270)	(26.9)%
NET INCOME ATTRIBUTABLE TO TIM HORTONS INC.	<u>\$ 144,199</u>	<u>\$ 136,794</u>	<u>\$ 7,405</u>	<u>5.4%</u>
Basic earnings per share of common stock attributable to Tim Hortons Inc.	<u>\$ 0.80</u>	<u>\$ 0.74</u>	<u>\$ 0.06</u>	<u>7.6%</u>
Diluted earnings per share of common stock attributable to Tim Hortons Inc.	<u>\$ 0.80</u>	<u>\$ 0.74</u>	<u>\$ 0.06</u>	<u>7.7%</u>
Weighted average number of shares of common stock—Basic (in thousands)	<u>180,975</u>	<u>184,749</u>	<u>(3,774)</u>	<u>(2.0)%</u>
Weighted average number of shares of common stock—Diluted (in thousands)	<u>181,140</u>	<u>185,003</u>	<u>(3,862)</u>	<u>(2.1)%</u>
Dividend per share of common stock	<u>\$ 0.20</u>	<u>\$ 0.18</u>	<u>\$ 0.02</u>	

N/M—not meaningful
(all numbers rounded)

TIM HORTONS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEET
(In thousands of Canadian dollars)

	As at	
	June 28, 2009	December 28, 2008
	(Unaudited)	
ASSETS		
Current assets		
Cash and cash equivalents	\$ 141,928	\$ 101,636
Restricted cash and cash equivalents	36,862	62,329
Accounts receivable, net	138,569	159,505
Notes receivable, net	25,767	22,615
Deferred income taxes	17,862	19,760
Inventories and other, net	64,066	71,505
Advertising fund restricted assets	23,314	27,684
Total current assets	448,368	465,034
Property and equipment, net	1,324,189	1,332,852
Notes receivable, net	16,820	17,645
Deferred income taxes	27,857	29,285
Intangible assets, net	2,336	2,606
Equity investments	127,862	132,364
Other assets	16,441	12,841
Total assets	<u>\$1,963,873</u>	<u>\$1,992,627</u>

TIM HORTONS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEET
(In thousands of Canadian dollars)

	As at	
	June 28, 2009	December 28, 2008
(Unaudited)		
LIABILITIES AND EQUITY		
Current liabilities		
Accounts payable	\$ 113,895	\$ 157,210
Accrued liabilities:		
Salaries and wages	13,081	18,492
Taxes	24,251	25,605
Other	71,000	110,518
Advertising fund restricted liabilities	40,174	47,544
Current portion of long-term obligations	6,965	6,691
Total current liabilities	<u>269,366</u>	<u>366,060</u>
Long-term obligations		
Term debt	334,335	332,506
Advertising fund restricted debt	3,759	6,929
Capital leases	60,515	59,052
Deferred income taxes	16,953	13,604
Other long-term liabilities	72,344	72,467
Total long-term obligations	<u>487,906</u>	<u>484,558</u>
Equity		
Equity of Tim Hortons Inc.		
Common stock, (US\$0.001 par value per share) Authorized: 1,000,000,000 shares issued: 193,302,977 shares	289	289
Capital in excess of par value	927,318	929,102
Treasury stock, at cost: 12,306,100 and 11,754,201 shares, respectively	(415,751)	(399,314)
Common stock held in trust, at cost: 316,892 and 358,186 shares, respectively	(10,738)	(12,287)
Retained earnings	785,496	677,550
Accumulated other comprehensive loss	(81,067)	(54,936)
Total equity of Tim Hortons Inc.	<u>1,205,547</u>	<u>1,140,404</u>
Noncontrolling interests	<u>1,054</u>	<u>1,605</u>
Total equity	<u>1,206,601</u>	<u>1,142,009</u>
Total liabilities and equity	<u>\$1,963,873</u>	<u>\$1,992,627</u>

TIM HORTONS INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands of Canadian dollars)

	<u>Year to date period ended</u>	
	<u>June 28, 2009</u>	<u>June 29, 2008</u>
	<i>(Unaudited)</i>	
CASH FLOWS PROVIDED FROM (USED IN) OPERATING ACTIVITIES		
Net income	\$ 144,933	\$ 137,798
Net income attributable to noncontrolling interests	(734)	(1,004)
Adjustments to reconcile net income to net cash provided by operating activities		
Depreciation and amortization	49,890	44,135
Stock-based compensation expense	4,073	5,552
Equity income, net of cash dividends	4,419	2,902
Deferred income taxes	3,678	(979)
Changes in operating assets and liabilities		
Restricted cash and cash equivalents	25,316	19,052
Accounts and notes receivable	20,202	(17,521)
Inventories and other	7,589	3,890
Accounts payable and accrued liabilities	(82,070)	(78,955)
Other, net	(226)	6,416
Net cash provided from operating activities	<u>177,070</u>	<u>121,286</u>
CASH FLOWS (USED IN) PROVIDED FROM INVESTING ACTIVITIES		
Capital expenditures	(68,818)	(66,074)
Principal payments on notes receivable	733	1,075
Other investing activities	(11,841)	(4,274)
Net cash used in investing activities	<u>(79,926)</u>	<u>(69,273)</u>
CASH FLOWS (USED IN) PROVIDED FROM FINANCING ACTIVITIES		
Purchase of treasury stock	(16,701)	(100,294)
Dividend payments	(36,253)	(33,277)
Purchase of common stock held in trust	(713)	(3,842)
Purchase of common stock for settlement of restricted stock units	(232)	(226)
Proceeds from issuance of debt, net of issuance costs	1,150	1,514
Principal payments on other long-term debt obligations	(2,551)	(2,611)
Net cash used in financing activities	<u>(55,300)</u>	<u>(138,736)</u>
Effect of exchange rate changes on cash	<u>(1,552)</u>	<u>1,285</u>
Increase (decrease) in cash and cash equivalents	40,292	(85,438)
Cash and cash equivalents at beginning of period	<u>101,636</u>	<u>157,602</u>
Cash and cash equivalents at end of period	<u>\$ 141,928</u>	<u>\$ 72,164</u>

TIM HORTONS INC. AND SUBSIDIARIES
SEGMENT REPORTING
(In thousands of Canadian dollars)

(Unaudited)

	Second Quarter Ended			
	June 28, 2009	% of Total	June 29, 2008	% of Total
REVENUES				
Canada	\$ 477,007	85.8%	\$ 438,537	85.9%
U.S.	46,135	8.3%	35,514	7.0%
Total reportable segments	523,142	94.1%	474,051	92.8%
Noncontrolling interests—Restaurants consolidated under FIN 46R	32,943	5.9%	36,641	7.2%
Total	<u>\$ 556,085</u>	<u>100.0%</u>	<u>\$ 510,692</u>	<u>100.0%</u>
SEGMENT OPERATING INCOME (LOSS)				
Canada	\$ 130,967	97.7%	\$ 130,433	100.1%
U.S.	3,141	2.3%	(190)	(0.1)%
Reportable Segment Operating Income	134,108	100.0%	130,243	100.0%
Noncontrolling interests—Restaurants consolidated under FIN 46R	460		428	
Corporate Charges	(12,718)		(13,118)	
Consolidated Operating Income	121,850		117,553	
Interest, net	(4,862)		(4,896)	
Income taxes	(38,784)		(37,341)	
Net Income	78,204		75,316	
Net Income attributable to noncontrolling interests	444		342	
Net Income attributable to Tim Hortons Inc.	<u>\$ 77,760</u>		<u>\$ 74,974</u>	

	Year to date period ended			
	June 28, 2009	% of Total	June 29, 2008	% of Total
REVENUES				
Canada	\$ 913,610	85.9%	\$ 838,687	86.4%
U.S.	86,608	8.1%	65,478	6.7%
Total reportable segments	1,000,218	94.1%	904,165	93.1%
Noncontrolling interests—Restaurants consolidated under FIN 46R	63,052	5.9%	66,844	6.9%
Total	<u>\$1,063,270</u>	<u>100.0%</u>	<u>\$ 971,009</u>	<u>100.0%</u>
SEGMENT OPERATING INCOME (LOSS)				
Canada	\$ 246,343	99.0%	\$ 236,968	101.3%
U.S.	2,577	1.0%	(3,069)	(1.3)%
Reportable Segment Operating Income	248,920	100.0%	233,899	100.0%
Noncontrolling interests—Restaurants consolidated under FIN 46R	857		1,256	
Corporate Charges	(23,034)		(20,270)	
Consolidated Operating Income	226,743		214,885	
Interest, net	(9,765)		(9,257)	
Income taxes	(72,045)		(67,830)	
Net Income	144,933		137,798	
Net Income attributable to noncontrolling interests	734		1,004	
Net Income attributable to Tim Hortons Inc.	<u>\$ 144,199</u>		<u>\$ 136,794</u>	

	Second Quarter Ended			
	June 28, 2009	June 29, 2008	\$ Change	% Change
<i>Sales is comprised of:</i>				
Warehouse sales	\$ 332,571	\$ 288,089	\$ 44,482	15.4%
Company-operated restaurant sales	6,605	11,143	(4,538)	(40.7)%
Sales from restaurants consolidated under FIN 46R	32,943	36,641	(3,698)	(10.1)%
	<u>\$ 372,119</u>	<u>\$ 335,873</u>	<u>\$ 36,246</u>	<u>10.8%</u>

Year to date period ended

	<u>June 28, 2009</u>	<u>June 29, 2008</u>	<u>\$ Change</u>	<u>% Change</u>
<i>Sales is comprised of:</i>				
Warehouse sales	\$ 635,945	\$ 552,794	\$ 83,151	15.0%
Company-operated restaurant sales	12,741	22,741	(10,000)	(44.0)%
Sales from restaurants consolidated under FIN 46R	63,052	66,844	(3,792)	(5.7)%
	<u>\$ 711,738</u>	<u>\$ 642,379</u>	<u>\$ 69,359</u>	<u>10.8%</u>

TIM HORTONS INC. AND SUBSIDIARIES
SYSTEMWIDE RESTAURANT COUNT

	As of June 28, 2009	As of December 28, 2008	Increase/ (Decrease) From Year End	As of June 29, 2008	Increase/ (Decrease) From Prior Year
Tim Hortons					
Canada					
Company-operated	15	15	0	21	(6)
Franchised	2,924	2,902	22	2,830	94
Total	2,939	2,917	22	2,851	88
<i>% Franchised</i>	99.5%	99.5%		99.3%	
U.S.					
Company-operated	5	19	(14)	33	(28)
Franchised	531	501	30	373	158
Total	536	520	16	406	130
<i>% Franchised</i>	99.1%	96.3%		91.9%	
Total Tim Hortons					
Company-operated	20	34	(14)	54	(34)
Franchised	3,455	3,403	52	3,203	252
Total	3,475	3,437	38	3,257	218
<i>% Franchised</i>	99.4 %	99.0 %		98.3 %	

TIM HORTONS INC. AND SUBSIDIARIES
Income Statement Definitions

Sales	Primarily includes sales of products, supplies and restaurant equipment (except for initial equipment packages sold to franchisees as part of the establishment of their restaurant’s business—see “Franchise Fees”) that are shipped directly from our warehouses or by third party distributors to the restaurants, which we include in warehouse or distribution sales. Sales include canned coffee sales through the grocery channel. Sales also include sales from Company-operated restaurants and sales from restaurants that are consolidated in accordance with FIN 46R.
Rents and Royalties	Includes franchisee royalties and rental revenues.
Franchise Fees	Includes the sales revenue from initial equipment packages, as well as fees for various costs and expenses related to establishing a franchisee’s business.
Cost of Sales	Includes costs associated with our distribution business, including cost of goods, direct labour and depreciation, as well as the cost of goods delivered by third-party distributors to the restaurants, and for canned coffee sold through grocery stores. Cost of sales also includes food, paper and labour costs for Company-operated restaurants and restaurants that are consolidated in accordance with FIN 46R.
Operating Expenses	Includes rent expense related to properties leased to franchisees and other property-related costs (including depreciation).
Franchise fee costs	Includes costs of equipment sold to franchisees as part of the commencement of their restaurant business, as well as training and other costs necessary to ensure a successful restaurant opening.
General and Administrative	Includes costs that cannot be directly related to generating revenue, including expenses associated with our corporate and administrative functions, allocation of expenses related to corporate functions, depreciation of office equipment, the majority of our information technology systems, and head office real estate.
Equity Income	Includes income from equity investments in joint ventures and other minority investments over which we exercise significant influence. Equity income from these investments is considered to be an integrated part of our business operations and is, therefore, included in operating income. Income amounts are shown as reductions to total costs and expenses.
Other Expense (Income), net	Includes expenses (income) that are not directly derived from the Company’s primary businesses. Items include currency adjustments, gains and losses on asset sales, and other asset write-offs.
Noncontrolling interests	Represents restaurants that the Company is required to consolidate under FIN 46R.
Comprehensive Income	Represents the change in our net assets during the reporting period from transactions and other events and circumstances from non-owner sources. It includes net income and other comprehensive income such as foreign currency translation adjustments and the impact of cash flow hedges.